

Early Journal Content on JSTOR, Free to Anyone in the World

This article is one of nearly 500,000 scholarly works digitized and made freely available to everyone in the world by JSTOR.

Known as the Early Journal Content, this set of works include research articles, news, letters, and other writings published in more than 200 of the oldest leading academic journals. The works date from the mid-seventeenth to the early twentieth centuries.

We encourage people to read and share the Early Journal Content openly and to tell others that this resource exists. People may post this content online or redistribute in any way for non-commercial purposes.

Read more about Early Journal Content at http://about.jstor.org/participate-jstor/individuals/early-journal-content.

JSTOR is a digital library of academic journals, books, and primary source objects. JSTOR helps people discover, use, and build upon a wide range of content through a powerful research and teaching platform, and preserves this content for future generations. JSTOR is part of ITHAKA, a not-for-profit organization that also includes Ithaka S+R and Portico. For more information about JSTOR, please contact support@jstor.org.

PROCEEDINGS

OF THE

ACADEMY OF POLITICAL SCIENCE

IN THE CITY OF NEW YORK

Volume IX

JULY, 1921

[Number 3

NATIONAL EXPENDITURES AND PUBLIC ECONOMY

A SERIES OF ADDRESSES AND PAPERS PRESENTED AT THE SEMI-ANNUAL
MEETING OF THE ACADEMY OF POLITICAL SCIENCE IN THE
CITY OF NEW YORK, MAY 23, 1921

FREDERICK A. CLEVELAND

AND

SAMUEL McCUNE LINDSAY

PUBLISHED BY

THE ACADEMY OF POLITICAL SCIENCE

COLUMBIA UNIVERSITY

116TH STREET AND BROADWAY, NEW YORK
Copyright 1921, by the Academy of Political Science

PROCEEDINGS

OF THE ACADEMY OF POLITICAL SCIENCE

The PROCEEDINGS have been issued regularly by the Academy since 1910 as a record of its activities and as a means of giving detailed treatment to special subjects of importance as follows:

- Vol. I. No. 1. The Economic Position of Women, 193 pp. (October 1910) \$1.50
 - No. 2. The Reform of the Currency, 293 pp. (January 1911) \$1.50
 - No. 3. The Year Book of the Academy (April 1911) \$0.50
 - No. 4. Reform of the Criminal Law and Procedure, 208 pp. (July 1911) \$1.50
- Vol. II. No. 1. Capital and Labor Unified, 52 pp. (October 1911) \$0.50
 - No. 2. Business and the Public Welfare, 185 pp. (January 1912) \$1.50
 - No. 3. * National Housing Association, 236 pp. (April 1912)
 - No. 4. Organization for Social Work, 236 pp. (July 1912) \$1.50
- Vol. III. No. 1. The Year Book of the Academy (October 1912) \$0.50
 - No. 2. Efficient Government, 194 pp. (January 1913) \$1.50
 - No. 3. The Bryce Meeting, 8 pp. (April 1913) \$0.50
 - No. 4. The Caged Man, 136 pp. (July 1913) \$1.50
- Vol. IV. No. 1. Banking and Currency in the United States, 237 pp. (October 1913) \$1.50
 - No. 2. Good Roads and Convict Labor, 92 pp. (January 1914) \$1.50
 - No. 3. The Year Book of the Academy (April 1914) \$0.50
 - No. 4. Essays on Banking Reform in the United States, 228 pp. (July 1914) \$1.50
- Vol. V. No. 1. Revision of the State Constitution. Part I, 262 pp. (October 1914) \$0.75
 - No. 2. Revision of the State Constitution. Part II, 215 pp. (January 1915) \$0.75
 - No. 3. Government of the City of New York, 263 pp. (April 1915) \$1.50
 - No. 4. Annual Report of the President of the Academy (July 1915) \$0.50
- Vol. VI. No. 1. American Mercantile Marine, 208 pp. (October 1915) \$1.50
 - No. 2. Prevention of Cruelty to Animals in the states of Illinois, Colorado and California, 112 pp. (January 1916) \$1.50
 - No. 3. Constitutional Imperialism in Japan, 104 pp. (April 1916) \$1.50
 - No. 4. Military Training: Compulsory or Volunteer, 262 pp. (July 1916) \$1.50
- Vol. VII. No. 1. Labor Disputes and Public Service Corporations (January 1917) \$1.50

 - No. 2. The Foreign Relations of the United States, Part I (July 1917) \\
 No. 3. The Foreign Relations of the United States, Part II (July 1917) \\
 \$1.50
 - No. 4. Economic Conditions of Winning the War, 172 pp. (February 1918) \$1.50.
- Vol. VIII. No. 1. National Conference on War Economy, 134 pp. (July, 1918) \$1.50
 - No. 2. War Labor Policies and Reconstruction, 221 pp. (February, 1919) \$1.50
 - No. 3. The League of Nations Covenant, 160 pp. (July, 1919) \$1.50
 - No. 4. Railroad Legislation, 268 pp. (January, 1920) \$1.50
- Vol. IX. No. 1. Inflation and High Prices: Causes and Remedies, 144 pp. (June, 1920) \$1.50
 - No. 2. American Foreign Trade Relations, 186 pp. (February, 1921) \$1.50
 - No. 3. National Expenditures and Public Economy, 208 pp. (July, 1921) \$1.50

The Proceedings are sent, together with the Political Science Quarterly, as part of the membership privileges, to all members and subscribing members (libraries, institutions etc.) of the Academy. The annual membership dues are \$5.00.

Single numbers of the Proceedings and of the Political Science Quarterly may be purchased at the prices indicated as far as the supply on hand will permit. Special prices will be quoted on request for numbers which may become so reduced in stock as to make higher prices necessary.

Address business communications to THE ACADEMY OF POLITICAL SCIENCE, Kent Hall, Columbia University, New York City.

^{*}Out of print.

PROCEEDINGS

OF THE

ACADEMY OF POLITICAL SCIENCE

IN THE CITY OF NEW YORK

Volume IX]

JULY, 1921

[Number 3

NATIONAL EXPENDITURES AND PUBLIC ECONOMY

A SERIES OF ADDRESSES AND PAPERS PRESENTED AT THE SEMI-ANNUAL
MEETING OF THE ACADEMY OF POLITICAL SCIENCE IN THE
CITY OF NEW YORK, MAY 23, 1921

EDITED BY
FREDERICK A. CLEVELAND
AND
SAMUEL McCUNE LINDSAY

THE ACADEMY OF POLITICAL SCIENCE
COLUMBIA UNIVERSITY
1921

COPYRIGHT BY THE ACADEMY OF POLITICAL SCIENCE

TABLE OF CONTENTS

NATIONAL EXPENDITURES AND PUBLIC ECONOMY

		PAGE
Preface by the Editors	• •	V
FINANCIAL RETRENCHMENT AND G ERNMENTAL REORGANIZATION	OV-	
The Problem of Governmental Reorganization Howard Lee McBain)N .	I
THE HISTORICAL DEVELOPMENT OF NATIONAL E DITURES	XPEN-	6
A Proposal for Government Reorganization <i>John T. Pratt</i>	• •	17
THE REORGANIZATION OF THE FEDERAL GOVERNM AN ALTERNATIVE PROPOSAL	ENT—	31
FINANCIAL RETRENCHMENT AND GOVERNMENTA ORGANIZATION	L RE.	90
NATIONAL EXPENDITURES AND PUBLIC ECONOMY Elihu Root		97
Business in Government and the Problem of	Gov-	
ERNMENTAL REORGANIZATION FOR GREATER	Effi-	
CIENCY	•	99
Reforms in the Federal Government . $Reed\ Smoot$		104
THE PROBLEM OF THE REORGANIZATION OF THE	FED-	
ERAL GOVERNMENT	• •	119

	PAGE
IMPORTANT ASPECTS OF ADMINISTRATIVE REFORM IN THE FEDERAL GOVERNMENT	123
State Reorganizations and the Federal Problem . $Walter\ F.\ Dodd$	142
II	
NATIONAL ECONOMY PROGRAM AND NEW EXPENDITURES	
NATIONAL ECONOMY AND NEW EXPENDITURES Albert Shaw	152
Retrenchment in National Expenditure $R.\ C.\ Leffingwell$	156
DISARMAMENT; THE ECONOMIC BASIS OF A RECONSTRUCTED WORLD	173
A FEDERAL DEPARTMENT OF PUBLIC WELFARE	180
FEDERAL AND STATE COOPERATION FOR HOSPITALIZATION OF DISABLED VETERANS OF THE WORLD WAR. Richard G. Cholmeley-Jones	186
FEDERAL EXPENDITURES FOR PUBLIC HEALTH	194
PROBLEMS OF FEDERAL EXPENDITURES FOR TRANSPORTATION	19 9
FEDERAL EXPENDITURES FOR PUBLIC EDUCATION. Hugh S. Magill	204